## UNITED STATES

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

## FORM 8-K

## CURRENT REPORT

Pursuant to Section 13 or 15(d) of the
Securities Exchange Act of 1934

October 25, 2013
Date of Report

## AVERY DENNISON CORPORATION

(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction
of incorporation)

1-7685
(Commission
File Number)
95-1492269
(IRS Employer
Identification No.)

150 North Orange Grove Boulevard
Pasadena, California
91103
(Address of principal executive offices)
(Zip Code)

Registrant's telephone number, including area code (626) 304-2000
(Former name or former address, if changed since last report.)
Check the appropriate box below if the Form 8-K filing is intended to simultaneously satisfy the filing obligation of the registrant under any of the following provisions (see General Instruction A.2. below):
[ ] Written communications pursuant to Rule 425 under the Securities Act (17 CFR 230.425)
[ ] Soliciting material pursuant to Rule 14a-12 under the Exchange Act (17 CFR 240.14a-12)
[ ] Pre-commencement communications pursuant to Rule 14d-2(b) under the Exchange Act (17 CFR 240.14d-2(b))
[ ] Pre-commencement communications pursuant to Rule 13e-4(c) under the Exchange Act (17 CFR 240.13e-4(c))

## Section 2 - Financial Information

Item 2.02 Results of Operations and Financial Condition.
Avery Dennison Corporation's (the "Company's") press release, dated October 25, 2013, regarding the Company’s preliminary, unaudited financial results for third quarter 2013, and updated guidance for the 2013 fiscal year, is attached hereto as Exhibit 99.1 and is being furnished (not filed) with this Form 8-K.

The Company's supplemental presentation materials, dated October 25, 2013, regarding the Company's preliminary, unaudited financial review and analysis for third quarter 2013, and updated guidance for the 2013 fiscal year, is attached hereto as Exhibit 99.2 and is being furnished (not filed) with this Form $8-\mathrm{K}$. The press release and presentation materials are also available on the Company's website at www.investors.averydennison.com.

The Company will discuss its preliminary, unaudited financial results during a webcast and teleconference today, October 25, 2013, at 12:30 p.m. ET. To access the webcast and teleconference, please go to the Company's website at www.investors.averydennison.com.

## Section 9 - Financial Statements and Exhibits

Item 9.01 Financial Statements and Exhibits.
(d) Exhibits.
99.1 Press release, dated October 25, 2013, announcing the Company's preliminary, unaudited third quarter 2013 financial results. analysis for third quarter 2013.

## "Safe Harbor" Statement under the Private Securities Litigation Reform Act of 1995

Certain statements contained in this report on Form 8-K and in Exhibits 99.1 and 99.2 are forward-looking statements intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995. These forward-looking statements and financial or other business targets are subject to certain risks and uncertainties. Actual results and trends may differ materially from historical or anticipated results depending on a variety of factors, including but not limited to risks and uncertainties relating to the following: fluctuations in demand affecting sales to customers; the financial condition and inventory strategies of customers; changes in customer order patterns; worldwide and local economic conditions; fluctuations in cost and availability of raw materials; ability of the company to generate sustained productivity improvement; ability of the company to achieve and sustain targeted cost reductions; impact of competitive products and pricing; loss of significant contracts or customers; collection of receivables from customers; selling prices; business mix shift; changes in tax laws and regulations, and uncertainties associated with interpretations of such laws and regulations; outcome of tax audits; timely development and market acceptance of new products, including sustainable or sustainably-sourced products; investment in development activities and new production facilities; fluctuations in foreign currency exchange rates and other risks associated with foreign operations; integration of acquisitions and completion of potential dispositions; amounts of future dividends and share repurchases; customer and supplier concentrations; successful implementation of new manufacturing technologies and installation of manufacturing equipment; disruptions in information technology systems; successful installation of new or upgraded information technology systems; data security breaches; volatility of financial markets; impairment of capitalized assets, including goodwill and other intangibles; credit risks; ability of the company to obtain adequate financing arrangements and maintain access to capital; fluctuations in interest and tax rates; fluctuations in pension, insurance and employee benefit costs; impact of legal and regulatory proceedings, including with respect to environmental, health and safety; changes in governmental laws and regulations; changes in political conditions; impact of epidemiological events on the economy and the company's customers and suppliers; acts of war, terrorism, and natural disasters; and other factors.

The Company believes that the most significant risk factors that could affect its financial performance in the near-term include (1) the impact of economic conditions on underlying demand for the Company's products; (2) competitors' actions, including pricing, expansion in key markets, and product offerings; and (3) the degree to which higher costs can be offset with productivity measures and/or passed on to customers through selling price increases, without a significant loss of volume.

For a more detailed discussion of these and other factors, see Part I, Item 1A. "Risk Factors" and Part II, Item 7. "Management’s Discussion and Analysis of Results of Operations and Financial Condition" in the Company’s 2012 Form 10-K, filed on February 27, 2013 with the Securities and Exchange Commission ("SEC") and subsequent quarterly reports on Form 10-Q. The forward-looking statements included in this Form 8-K are made only as of the date of this Form 8-K, and the Company undertakes no obligation to update these statements to reflect subsequent events or circumstances, other than as may be required by law.

## SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned hereunto duly authorized.

## AVERY DENNISON CORPORATION

Date: October 25, 2013

By: /s/ Mitchell R. Butier<br>Name: Mitchell R. Butier<br>Title: Senior Vice President and<br>Chief Financial Officer

## EXHIBIT LIST

Exhibit No.
99.1

## Description

Press release, dated October 25, 2013, regarding the Company's preliminary, unaudited third quarter 2013financial results.
Supplemental presentation materials, dated October 25, 2013, regarding the Company's preliminary, unaudited financial review and analysis for third quarter 2013.

## AVERY DENNISON ANNOUNCES THIRD QUARTER 2013 RESULTS

$\varnothing \quad$ 3Q13 Reported EPS (including discontinued operations) of $\$ 0.37$
Ø Adjusted EPS (non-GAAP, continuing operations) of \$0.69
Ø $\quad 3 \mathrm{Q} 13$ Net sales grew approximately 4 percent to $\$ 1.50$ billion
Ø Net sales up approximately 4 percent on organic basis
$\varnothing \quad$ Returned $\$ 308$ million of cash to shareholders through end of 3 Q , including the repurchase of 5.2 million shares for $\$ 224$ million

OCP and DES sale completed July 1; net proceeds of approximately $\$ 400$ million
Ø Raised adjusted 2013 EPS guidance to $\$ 2.60$ to $\$ 2.70$, an increase of $33 \%$ to $38 \%$ compared to prior year

PASADENA, Calif., October 25, 2013 - Avery Dennison Corporation (NYSE:AVY) today announced preliminary, unaudited results for its third quarter ended September 28, 2013. All non-GAAP financial measures referenced in this document are reconciled to GAAP in the attached tables. Unless otherwise indicated, the discussion of the company's results is focused on its continuing operations, and comparisons are to the same period in the prior year. Results reflect classification of Office and Consumer Products (OCP) and Designed and Engineered Solutions (DES) businesses as discontinued operations.
"I'm happy to once again report strong double-digit adjusted earnings growth for the quarter," said Dean Scarborough, Avery Dennison chairman, president and CEO. "Both of our core businesses are delivering solid sales growth, as well as outstanding operating margin expansion."
"With another strong quarter behind us, we increased our earnings guidance for the year, and we remain committed to our disciplined capital allocation strategy," Scarborough added. "We will return the vast majority of the net proceeds from our recent divestitures to shareholders, along with the solid free cash flow generated by our ongoing business. During the first nine months, we distributed over $\$ 300$ million through dividends and the repurchase of 5.2 million shares."

For more details on the company's results, see the summary table accompanying this news release, as well as the supplemental presentation materials, "Third Quarter 2013 Financial Review and Analysis," posted on the company's website at www.investors.averydennison.com, and furnished to the SEC on Form 8-K.

## Third Quarter 2013 Results by Segment

All references to sales reflect comparisons on an organic basis, which exclude the estimated impact of currency translation, product line exits, acquisitions and divestitures. Adjusted operating margin refers to earnings before interest expense and taxes, excluding restructuring costs and other items, as a percentage of sales.

PSM segment sales increased approximately 4 percent. Within the segment, Label and Packaging Materials sales increased low single digits. Combined sales for Graphics, Reflective, and Performance Tapes increased mid-single digits.

Operating margin improved 220 basis points to 10.2 percent as the benefit of productivity initiatives, lower restructuring costs, and higher volume more than offset the impact of changes in product mix. Adjusted operating margin improved 120 basis points.

## Retail Branding and Information Solutions (RBIS)

RBIS segment sales increased approximately 4 percent driven by increased demand from European retailers and brands.

Operating margin declined 20 basis points to 3.2 percent due to higher restructuring costs. Adjusted operating margin improved 100 basis points as the benefit of productivity initiatives and higher volume more than offset higher employee-related expenses.

## Other

## Share Repurchases

The company repurchased 5.2 million shares through the end of the third quarter at an aggregate cost of $\$ 224$ million.

## Discontinued Operations

On July 1, 2013, the company completed the sale of its OCP and DES businesses to CCL Industries Inc. Net proceeds from the sale are expected to be approximately $\$ 400$ million, which the company intends to use primarily to repurchase shares. Net loss per share from discontinued operations was $\$(0.25)$, which includes loss on sale.

## Income Taxes

The third quarter effective tax rate was 17 percent, reflecting timing of certain discrete events and planning. The year-to-date adjusted tax rate was 33 percent.

## Cost Reduction Actions

In the third quarter, the company continued to execute its plans to reduce fixed costs through restructuring actions. The company realized approximately $\$ 110$ million in annualized savings from the program initiated in the first half of 2012. To implement these actions, the company incurred restructuring costs, net of gain on sale of assets, of approximately $\$ 20$ million in the first nine months of 2013; in the fourth quarter, costs are expected to be offset by gains.

## Outlook

In its supplemental presentation materials, "Third Quarter 2013 Financial Review and Analysis," the company provides a list of factors that it believes will contribute to its 2013 financial results. Based on the factors listed and other assumptions, the company now expects 2013 earnings per share from continuing operations of $\$ 2.40$ to $\$ 2.50$. Excluding an estimated $\$ 0.20$ per share for restructuring costs and other items, net of gain on sale of assets, the company expects adjusted (non-GAAP) earnings per share from continuing operations of $\$ 2.60$ to $\$ 2.70$. The company continues to expect free cash flow from continuing operations in the range of $\$ 275$ million to $\$ 315$ million.

Note: Throughout this release and the supplemental presentation materials, amounts on a per share basis reflect fully diluted shares outstanding.

## About Avery Dennison

Avery Dennison (NYSE:AVY) is a global leader in labeling and packaging materials and solutions. The company's applications and technologies are an integral part of products used in every major market and industry. With operations in more than 50 countries and more than 26,000 employees worldwide, Avery Dennison serves customers with insights and innovations that help make brands more inspiring and the world more intelligent. Headquartered in Pasadena, California, the company reported sales from continuing operations of $\$ 6$ billion in 2012 . Learn more at www.averydennison.com.
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## "Safe Harbor" Statement under the Private Securities Litigation Reform Act of 1995

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We believe that the most significant risk factors that could affect our financial performance in the near-term include: (1) the impact of economic conditions on underlying demand for our products; (2) competitors' actions, including pricing, expansion in key markets, and product offerings; and (3) the degree to which higher costs can be offset with productivity measures and/or passed on to customers through selling price increases, without a significant loss of volume.

For a more detailed discussion of these and other factors, see "Risk Factors" and "Management's Discussion and Analysis of Results of Operations and Financial Condition" in the company's 2012 Form 10-K, filed on February 27, 2013 with the Securities and Exchange Commission, and subsequent quarterly reports on Form 10-Q. The forward-looking statements included in this document are made only as of the date of this document, and the company undertakes no obligation to update these statements to reflect subsequent events or circumstances, other than as may be required by law.

## For more information and to listen to a live broadcast or an audio replay of the quarterly conference call with analysts, visit the Avery Dennison website at www.investors.averydennison.com

## Contacts:

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Third Quarter Financial Summary - Preliminary
(in millions, except per share amounts)

Net sales, by segment:
Pressure-sensitive Materials
Retail Branding and Information Solutions Other specialty converting businesses
Total net sales

| $\mathbf{2 0 1 3}$ | $\underline{\mathbf{2 0 1 2}}$ |  | Reported |  |
| ---: | ---: | :---: | :---: | :---: |
|  |  |  |  |  |
|  |  |  |  |  |
| $\$ 1,094.0$ | $\$ 1,051.6$ | $4 \%$ | $4 \%$ |  |
| 391.4 | 376.5 | $4 \%$ | $4 \%$ |  |
| 19.5 | 18.9 | $3 \%$ | $5 \%$ |  |
| $\$ 1,504.9$ | $\$ 1,447.0$ | $4 \%$ | $4 \%$ |  |

Operating income (loss) before interest and taxes, by
segment:
Pressure-sensitive Materials
Retail Branding and Information Solutions
Other specialty converting businesses
Corporate expense
Total operating income before interest and taxes /
operating margin
Interest expense
Income from continuing operations before taxes
Provision for income taxes
Net income from continuing operations
(Loss) income from discontinued operations, net of tax
Net income

| As Reported (GAAP) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{r} 3 Q \\ 2013 \\ \hline \end{array}$ | $\begin{array}{r} 3 Q \\ 2012 \\ \hline \end{array}$ | \% Change | \% of Sales |  |
|  |  |  | $\underline{2013}$ | $\underline{2012}$ |
| \$111.7 | \$84.4 |  | 10.2\% | 8.0\% |
| 12.5 | 12.9 |  | 3.2\% | 3.4\% |
| (0.7) | (5.1) |  | -3.6\% | -27.0\% |
| (32.7) | (19.7) |  |  |  |
| \$90.8 | \$72.5 | 25\% | 6.0\% | 5.0\% |
| 16.0 | 18.0 |  |  |  |
| \$74.8 | \$54.5 | 37\% | 5.0\% | 3.8\% |
| \$12.8 | \$18.6 |  |  |  |
| \$62.0 | \$35.9 | 73\% | 4.1\% | 2.5\% |
| (\$25.0) | \$22.4 | $\mathrm{n} / \mathrm{m}$ | -1.7\% | 1.5\% |
| \$37.0 | \$58.3 | -37\% | 2.5\% | 4.0\% |
| \$0.62 | \$0.35 | 77\% |  |  |
| (\$0.25) | \$0.22 | $\mathrm{n} / \mathrm{m}$ |  |  |
| \$0.37 | \$0.57 | -35\% |  |  |


| Adjusted Non-GAAP (b) |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| $\begin{array}{r} 3 Q \\ 2013 \\ \hline \end{array}$ | $\begin{array}{r} 3 Q \\ 2012 \\ \hline \end{array}$ | \% Change | \% of Sales |  |
|  |  |  | $\underline{2013}$ | $\underline{2012}$ |
| \$115.1 | \$97.9 |  | 10.5\% | 9.3\% |
| 23.0 | 18.4 |  | 5.9\% | 4.9\% |
| (0.6) | (2.9) |  | -3.1\% | -15.3\% |
| (21.0) | (19.0) |  |  |  |
| \$116.5 | \$94.4 | 23\% | 7.7\% | 6.5\% |
| 16.0 | 18.0 |  |  |  |
| \$100.5 | \$76.4 | 32\% | 6.7\% | 5.3\% |
| \$31.5 | \$24.6 |  |  |  |
| \$69.0 | \$51.8 | 33\% | 4.6\% | 3.6\% |

Net income (loss) per common share, assuming dilution:
Continuing operations
(\$0.25) \$0.22
35
Total Company
-

YTD Estimated Free Cash Flow from Continuing Operations (c)
(a) Percentage change in sales excludes the estimated impact of foreign currency translation, product line exits, acquisitions and divestitures.
(b) Excludes restructuring costs and other items (see accompanying schedules A-2 to A-4 for reconciliation to GAAP financial measures).
 property, plant and equipment, plus (minus) net proceeds from sales (purchases) of investments, plus discretionary contributions to pension plans and charitable contribution to Avery Dennison Foundation utilizing proceeds from divestitures. Free cash flow excludes uses of cash that do not directly or immediately support the underlying business, such as discretionary debt reductions, dividends, share repurchases, and certain effects of acquisitions and divestitures (e.g. cash flow from discontinued operations, taxes, transaction costs, etc.).

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## AVERY DENNISON

## PRELIMINARY CONSOLIDATED STATEMENTS OF INCOME (In millions, except per share amounts)

(UNAUDITED)

|  | Three Months Ended |  |  |  | Nine Months Ended |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sep. 28, 2013 |  | Sep. 29, 2012 |  | Sep. 28, 2013 |  | Sep. 29, 2012 |  |
| Net sales | \$ | 1,504.9 | \$ | 1,447.0 | \$ | 4,556.1 | \$ | 4,380.4 |
| Cost of products sold |  | 1,102.7 |  | 1,066.0 |  | 3,334.7 |  | 3,234.2 |
| Gross profit |  | 402.2 |  | 381.0 |  | 1,221.4 |  | 1,146.2 |
| Marketing, general \& administrative expense |  | 285.7 |  | 286.6 |  | 880.1 |  | 860.2 |
| Interest expense |  | 16.0 |  | 18.0 |  | 43.0 |  | 54.9 |
| Other expense, net ${ }^{(1)}$ |  | 25.7 |  | 21.9 |  | 32.9 |  | 40.7 |
| Income from continuing operations before taxes |  | 74.8 |  | 54.5 |  | 265.4 |  | 190.4 |
| Provision for income taxes |  | 12.8 |  | 18.6 |  | 65.8 |  | 60.8 |
| Income from continuing operations |  | 62.0 |  | 35.9 |  | 199.6 |  | 129.6 |
| (Loss) income from discontinued operations, net of tax (including gain before taxes on disposal of $\$ 52.2$ and provision for taxes of \$78.4) |  | (25.0) |  | 22.4 |  | (36.0) |  | 36.8 |
| Net income | \$ | 37.0 | \$ | 58.3 | \$ | 163.6 | \$ | 166.4 |

## Per share amounts:

Net income (loss) per common share, assuming dilution

| Continuing operations <br> Discontinued operations | $\$$ | 0.62 | $\$$ | 0.35 | $\$$ | 1.98 | $\$$ |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- | :--- |
| $(0.36)$ |  |  |  |  |  |  |  |

${ }^{(1)}$ "Other expense, net" for the third quarter of 2013 includes severance and related costs of $\$ 8.7$, asset impairment, lease and other contract cancellation charges of \$8, charitable contribution to Avery Dennison Foundation of \$10, and certain transaction costs of \$1.1, partially offset by gain from curtailment of pension obligation of $\$ 1.6$, and gain on sale of assets of $\$ .5$.
"Other expense, net" for the third quarter of 2012 includes severance and related costs of $\$ 17.6$, asset impairment charges of $\$ 1.5$, costs associated with exiting product lines of \$2.1, and certain transaction costs of \$.7.
"Other expense, net" 2013 YTD includes severance and related costs of $\$ 20.9$, asset impairment, lease and other contract cancellation charges of $\$ 11.7$, charitable contribution to Avery Dennison Foundation of $\$ 10$, legal settlement of $\$ 2.5$, and certain transaction costs of $\$ 2.1$, partially offset by gain on sale of assets of $\$ 12.7$, and gain from curtailment of pension obligation of $\$ 1.6$.
"Other expense, net" 2012 YTD includes severance and related costs of $\$ 33.1$, asset impairment and lease cancellation charges of $\$ 3.4$, certain transaction costs of $\$ 2.7$, and costs associated with exiting product lines of $\$ 2.1$, partially offset by gain on sale of product line of \$.6.

## -more-

## Reconciliation of Non-GAAP Financial Measures in Accordance with SEC Regulations G and S-K

Avery Dennison reports financial results in conformity with accounting principles generally accepted in the United States of America, or GAAP, and herein provides some non-GAAP financial measures. These non-GAAP financial measures are not in accordance with, nor are they a substitute for or superior to, the comparable GAAP financial measures. These non-GAAP financial measures are intended to supplement the company's presentation of its financial results that are prepared in accordance with GAAP. Based upon feedback from investors and financial analysts, the company believes that supplemental non-GAAP financial measures provide information that is useful to the assessment of the company's performance and operating trends, as well as liquidity.

The company's non-GAAP financial measures exclude the impact of certain events, activities or strategic decisions. The accounting effects of these events, activities or decisions, which are included in the GAAP financial measures, may make it difficult to assess the underlying performance of the company in a single period. By excluding certain accounting effects, both positive and negative, of certain items (e.g., restructuring costs, asset impairments, legal settlements, certain effects of strategic transactions and related costs, loss from debt extinguishments, loss from curtailment and settlement of pension obligations, gains or losses on sale of certain assets and other items), the company believes that it is providing meaningful supplemental information to facilitate an understanding of the company's core operating results and liquidity measures. These non-GAAP financial measures are used internally to evaluate trends in the company's underlying business, as well as to facilitate comparison to the results of competitors for a single period. While some of the items excluded from GAAP financial measures may recur, they tend to be disparate in amount, frequency, and timing.

The company uses the following non-GAAP financial measures in the accompanying news release and presentation:
Organic sales change refers to the increase or decrease in sales excluding the estimated impact of currency translation, product line exits, acquisitions and divestitures;
Adjusted operating margin refers to earnings before interest expense and taxes, excluding restructuring costs and other items, as a percentage of sales;

Adjusted tax rate refers to the anticipated full year GAAP tax rate adjusted for certain events;
Adjusted net income refers to reported net income adjusted for the tax-effected restructuring costs and other items;
Adjusted EPS refers to as reported net income per common share, assuming dilution, adjusted for the tax-effected restructuring costs and other items; and
Free cash flow refers to cash flow from operations, less payments for property, plant and equipment, software and other deferred charges, plus proceeds from sale of property, plant and equipment, plus (minus) net proceeds from sales (purchases) of investments, plus discretionary contributions to pension plans and charitable contribution to Avery Dennison Foundation utilizing proceeds from divestitures. Free cash flow excludes uses of cash that do not directly or immediately support the underlying business, such as discretionary debt reductions, dividends, share repurchases, and certain effects of acquisitions and divestitures (e.g. cash flow from discontinued operations, taxes, transaction costs, etc.).

The reconciliations set forth below and in the accompanying presentation is provided in accordance with Regulations G and S-K and reconciles the non-GAAP financial measures with the most directly comparable GAAP financial measures.
-more-

## AVERY DENNISON

## PRELIMINARY RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES (In millions, except \% and per share amounts)

(UNAUDITED)

|  | (UNAUDITED) |  |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Three Months Ended |  |  |  | Nine Months Ended |  |  |  |
|  | Sep. 28, 2013 |  | Sep. 29, 2012 |  | Sep. 28, 2013 |  | Sep. 29, 2012 |  |
| Reconciliation of Operating Margins: |  |  |  |  |  |  |  |  |
| Net sales | \$ | 1,504.9 | \$ | 1,447.0 | \$ | 4,556.1 | \$ | 4,380.4 |
| Income from continuing operations before taxes | \$ | 74.8 | \$ | 54.5 | \$ | 265.4 | \$ | 190.4 |
| Income from continuing operations before taxes as a percentage of sales |  | 5.0\% |  | 3.8\% |  | 5.8\% |  | 4.3\% |
| Adjustment: |  |  |  |  |  |  |  |  |
| Interest expense | \$ | 16.0 | \$ | 18.0 | \$ | 43.0 | \$ | 54.9 |
| Operating income from continuing operations before interest expense and taxes | \$ | 90.8 | \$ | 72.5 | \$ | 308.4 | \$ | 245.3 |
| Operating Margins |  | 6.0\% |  | 5.0\% |  | 6.8\% |  | 5.6\% |
| Income from continuing operations before taxes | \$ | 74.8 | \$ | 54.5 | \$ | 265.4 | \$ | 190.4 |
| Adjustments: |  |  |  |  |  |  |  |  |
| Restructuring costs: |  |  |  |  |  |  |  |  |
| Severance and related costs |  | 8.7 |  | 17.6 |  | 20.9 |  | 33.1 |
| Asset impairment, lease and other contract cancellation charges |  | 8.0 |  | 1.5 |  | 11.7 |  | 3.4 |
| Other items ${ }^{(1)}$ |  | 9.0 |  | 2.8 |  | 0.3 |  | 4.2 |
| Interest expense |  | 16.0 |  | 18.0 |  | 43.0 |  | 54.9 |
| Adjusted operating income from continuing operations before interest expense and taxes (non-GAAP) | \$ | 116.5 | \$ | 94.4 | \$ | 341.3 | \$ | 286.0 |
| Adjusted Operating Margins (non-GAAP) |  | 7.7\% |  | 6.5\% |  | 7.5\% |  | 6.5\% |
| Reconciliation of GAAP to Non-GAAP Net Income from Continuing Operations: |  |  |  |  |  |  |  |  |
| As reported net income from continuing operations | \$ | 62.0 | \$ | 35.9 | \$ | 199.6 | \$ | 129.6 |
| Non-GAAP adjustments, net of tax: |  |  |  |  |  |  |  |  |
| Restructuring costs and other items ${ }^{(2)}$ |  | 7.0 |  | 15.9 |  | 0.9 |  | 24.0 |
| Adjusted Non-GAAP Net Income from Continuing Operations | \$ | 69.0 | \$ | 51.8 | \$ | 200.5 | \$ | 153.6 |

-more-

## AVERY DENNISON

PRELIMINARY RECONCILIATION OF GAAP TO NON-GAAP FINANCIAL MEASURES (In millions, except \% and per share amounts)

## (UNAUDITED)

| Three Months Ended |  |  | Nine Months Ended |  |
| :---: | :---: | :---: | :---: | :---: |
| Sep. 28, 2013 Sep. 29, 2012 |  | Sep. 28, 2013 | Sep. 29, 2012 |  |


| As reported net income per common share from <br> continuing operations, assuming dilution <br> Non-GAAP adjustments per common share, net of tax: | $\$$ | 0.62 | $\$$ | 0.35 | $\$$ | 1.98 |
| :--- | :--- | :--- | :--- | :--- | :--- | :--- |

${ }^{(1)}$ Includes charitable contribution to Avery Dennison Foundation, legal settlement, certain transaction costs, costs associated with exiting product lines, gain on sale of assets and product line, and gain from curtailment of pension obligation.
${ }^{(2)}$ Reflects the impact of the adjusted tax rate applied to results from continuing operations, as well as restructuring costs and other items, tax-effected at the adjusted tax rate.

| (UNAUDITED) |
| :---: |
| Nine Months Ended |

Sep. 28, 2013 Sep. 29, 2012

## Reconciliation of GAAP to Non-GAAP Free Cash Flow:

| Net cash provided by operating activities | $\$$ | 95.7 | $\$$ | 214.1 |
| :--- | :---: | :---: | :---: | :---: |
| Purchases of property, plant and equipment |  | $(79.1)$ | $(60.8)$ |  |
| Purchases of software and other deferred charges | $(34.6)$ | $(35.9)$ |  |  |
| Proceeds from sale of property, plant and equipment | 30.8 | 3.9 |  |  |
| Sales of investments, net | 0.6 | 4.6 |  |  |
| Plus: charitable contribution to Avery Dennison <br> Foundation utilizing proceeds from divestitures | 10.0 | --- |  |  |
| Plus (minus): estimated net divestiture-related payments <br> and free cash outflow (inflow) from discontinued <br> operations | 81.8 |  |  |  |
| Estimated Free Cash Flow - Continuing Operations | $\$$ | 105.2 | $\$$ | 102.5 |

(UNAUDITED) Nine Months Ended Sep. 28, 2013

## Proceeds from Sale of Businesses

Proceeds from sale of businesses, net of cash provided \$ 484.0
Net divestiture-related payments and estimated free cash outflow from discontinued operations

Net proceeds from sale of businesses
402.2

Charitable contribution to Avery Dennison Foundation utilizing proceeds from divestitures

| Net proceeds from sale of businesses less <br> discretionary contributions | $\$$ | 392.2 |
| :--- | :--- | :--- |

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AVERY DENNISON
PRELIMINARY SUPPLEMENTARY INFORMATION
(In millions)
(UNAUDITED)
Third Quarter Ended

| NET SALES |  |  |  |
| ---: | ---: | ---: | ---: |
|  | 2013 |  | 2012 |
| $\$$ | $1,094.0$ | $\$$ | $1,051.6$ |
|  | 391.4 |  | 376.5 |


| OPERATING INCOME |  |  |  |
| ---: | ---: | ---: | ---: |
|  | $2013^{(1)}$ |  | $2012^{(2)}$ |
|  | $\$$ | 111.7 | $\$$ |
|  | 12.5 |  | 84.4 |
|  | 12.9 |  |  |


| OPERATING MARGINS |  |
| ---: | ---: |
| 2013 | 2012 |
| $10.2 \%$ | $8.0 \%$ |
| $3.2 \%$ | $3.4 \%$ |


|  | 19.5 |  | 18.9 |
| ---: | ---: | ---: | ---: |
|  | N/A |  | N/A |
| $\$$ | $1,504.9$ | $\$$ | $1,447.0$ |


|  | $(0.7)$ <br> $(32.7)$ |  | $(5.1)$ <br> $(19.7)$ |
| :---: | :---: | :---: | :---: |
| $\$$ | 90.8 | $\$$ | 72.5 |


| $(3.6 \%)$ <br> $\mathrm{N} / \mathrm{A}$ | $(27.0 \%)$ <br> $\mathrm{N} / \mathrm{A}$ |
| ---: | ---: |
| $6.0 \%$ | $5.0 \%$ |

(1) Operating income for the third quarter of 2013 includes severance and related costs of $\$ 8.7$, asset impairment, lease and other contract cancellation charges of $\$ 8$, charitable contribution to Avery Dennison Foundation of $\$ 10$, and certain transaction costs of $\$ 1.1$, partially offset by gain from curtailment of pension obligation of $\$ 1.6$, and gain on sale of assets of $\$ .5$. Of the total $\$ 25.7$, the Pressure-sensitive Materials segment recorded $\$ 3.4$, the Retail Branding and Information Solutions segment recorded $\$ 10.5$, the other specialty converting businesses recorded \$.1, and Corporate recorded \$11.7.
(2) Operating income for the third quarter of 2012 includes severance and related costs of $\$ 17.6$, asset impairment charges of $\$ 1.5$, costs associated with exiting product lines of $\$ 2.1$, and certain transaction costs of $\$ .7$. Of the total $\$ 21.9$, the Pressure-sensitive Materials segment recorded $\$ 13.5$, the Retail Branding and Information Solutions segment recorded $\$ 5.5$, the other specialty converting businesses recorded $\$ 2.2$, and Corporate recorded \$.7.

## RECONCILIATION OF GAAP TO NON-GAAP SUPPLEMENTARY INFORMATION

|  | Third Quarter Ended |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | OPERATING INCOME |  |  |  | OPERATING MARGINS |  |
|  | 2013 |  | 2012 |  | 2013 | 2012 |
| Pressure-sensitive Materials |  |  |  |  |  |  |
| Operating income and margins, as reported | \$ | 111.7 | \$ | 84.4 | 10.2\% | 8.0\% |
| Adjustments: |  |  |  |  |  |  |
| Restructuring costs: |  |  |  |  |  |  |
| Severance and related costs |  | 1.3 |  | 13.1 | 0.1\% | 1.2\% |
| Asset impairment and other contract cancellation charges |  | 2.1 |  | 0.4 | 0.2\% | 0.1\% |
| Adjusted operating income and margins (non-GAAP) | \$ | 115.1 | \$ | 97.9 | 10.5\% | 9.3\% |
| Retail Branding and Information Solutions |  |  |  |  |  |  |
| Operating income and margins, as reported | \$ | 12.5 | \$ | 12.9 | 3.2\% | 3.4\% |
| Adjustments: |  |  |  |  |  |  |
| Restructuring costs: |  |  |  |  |  |  |
| Severance and related costs |  | 7.4 |  | 4.5 | 1.9\% | 1.2\% |
| Asset impairment, lease and other contract cancellation charges |  | 5.2 |  | 1.0 | 1.3\% | 0.3\% |
| Gain from curtailment of pension obligation |  | (1.6) |  | --- | (0.4\%) | --- |
| Gain from sale of assets |  | (0.5) |  | --- | (0.1\%) | --- |
| Adjusted operating income and margins (non-GAAP) | \$ | 23.0 | \$ | 18.4 | 5.9\% | 4.9\% |
| Other specialty converting businesses |  |  |  |  |  |  |
| Operating loss and margins, as reported | \$ | (0.7) | \$ | (5.1) | (3.6\%) | (27.0\%) |
| Adjustments: |  |  |  |  |  |  |
| Restructuring costs: |  |  |  |  |  |  |
| Asset impairment charges |  | 0.1 |  | 0.1 | 0.5\% | 0.6\% |
| Product line exits |  | --- |  | 2.1 | --- | 11.1\% |
| Adjusted operating loss and margins (non-GAAP) | \$ | (0.6) | \$ | (2.9) | (3.1\%) | (15.3\%) |

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AVERY DENNISON
PRELIMINARY SUPPLEMENTARY INFORMATION
(UNAUDITED)
Nine Months Year-to-Date

| NET SALES |  |  |  |
| ---: | ---: | ---: | ---: |
|  | 2013 |  | 2012 |
| $\$$ | $3,305.9$ | $\$$ | $3,197.1$ |
|  | $1,193.7$ |  | $1,127.5$ |
|  | 56.5 |  | 55.8 |
|  | N/A |  | N/A |
| $\$$ | $4,556.1$ | $\$$ | $4,380.4$ |


| OPERATING INCOME |  |  |  |
| :---: | ---: | ---: | ---: |
|  | $2013^{(1)}$ | $2012^{(2)}$ |  |
|  | 334.1 | $\$$ | 278.5 |
|  | 50.7 |  | 41.7 |
|  | $(6.2)$ | $(11.7)$ |  |
|  | $(70.2)$ |  | $(63.2)$ |
|  | 308.4 | $\$$ | 245.3 |


| OPERATING MARGINS |  |
| ---: | ---: |
| 2013 | 2012 |
| $10.1 \%$ | $8.7 \%$ |
| $4.2 \%$ | $3.7 \%$ |
| $(11.0 \%)$ | $(21.0 \%)$ |
| N/A | N/A |
| $6.8 \%$ | $5.6 \%$ |

Pressure-sensitive Materials
Retail Branding and Information Solutions
Other specialty converting businesses
Corporate Expense
TOTAL FROM CONTINUING OPERATIONS
(1) Operating income for 2013 includes severance and related costs of $\$ 20.9$, asset impairment, lease and other contract cancellation charges of $\$ 11.7$, charitable contribution to Avery Dennison Foundation of $\$ 10$, legal settlement of $\$ 2.5$, and certain transaction costs of $\$ 2.1$, partially offset by gain on sale of assets of $\$ 12.7$, and gain from curtailment of pension obligation of $\$ 1.6$. Of the total $\$ 32.9$, the Pressure-sensitive Materials segment recorded $\$ 8.7$, the Retail Branding and Information Solutions segment recorded $\$ 19.5$, the other specialty converting businesses recorded \$.1, and Corporate recorded \$4.6.
(2) Operating income for 2012 includes severance and related costs of $\$ 33.1$, asset impairment and lease cancellation charges of $\$ 3.4$, certain transaction costs of $\$ 2.7$, and costs associated with exiting product lines of $\$ 2.1$, partially offset by gain on sale of product line of $\$ .6$. Of the total \$40.7, the Pressure-sensitive Materials segment recorded \$23.7, the Retail Branding and Information Solutions segment recorded \$11.4, the other specialty converting businesses recorded $\$ 2.8$, and Corporate recorded $\$ 2.8$.

## RECONCILIATION OF GAAP TO NON-GAAP SUPPLEMENTARY INFORMATION

|  | Nine Months Year-to-Date |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | OPERATING INCOME |  |  |  | OPERATING MARGINS |  |
|  | 2013 |  | 2012 |  | 2013 | 2012 |
| Pressure-sensitive Materials |  |  |  |  |  |  |
| Operating income and margins, as reported | \$ | 334.1 | \$ | 278.5 | 10.1\% | 8.7\% |
| Adjustments: |  |  |  |  |  |  |
| Restructuring costs: |  |  |  |  |  |  |
| Severance and related costs |  | 5.4 |  | 22.6 | 0.2\% | 0.7\% |
| Asset impairment, lease and other contract cancellation charges |  | 3.3 |  | 1.7 | 0.1\% | 0.1\% |
| Gain on sale of product line |  | --- |  | (0.6) | --- | --- |
| Adjusted operating income and margins (non-GAAP) | \$ | 342.8 | \$ | 302.2 | 10.4\% | 9.5\% |
| Retail Branding and Information Solutions |  |  |  |  |  |  |
| Operating income and margins, as reported | \$ | 50.7 | \$ | 41.7 | 4.2\% | 3.7\% |
| Adjustments: |  |  |  |  |  |  |
| Restructuring costs: |  |  |  |  |  |  |
| Severance and related costs |  | 15.2 |  | 9.9 | 1.3\% | 0.9\% |
| Asset impairment, lease and other contract cancellation charges |  | 7.7 |  | 1.5 | 0.7\% | 0.1\% |
| Gain from curtailment of pension obligation |  | (1.6) |  | --- | (0.1\%) | --- |
| Gain on sale of assets |  | (1.8) |  | --- | (0.2\%) | --- |
| Adjusted operating income and margins (non-GAAP) | \$ | 70.2 | \$ | 53.1 | 5.9\% | 4.7\% |
| Other specialty converting businesses |  |  |  |  |  |  |
| Operating loss and margins, as reported | \$ | (6.2) | \$ | (11.7) | (11.0\%) | (21.0\%) |
| Adjustments: <br> Restructuring costs: |  |  |  |  |  |  |
|  |  |  |  |  |  |  |
| Severance and related costs |  | --- |  | 0.5 | --- | 0.9\% |
| Asset impairment charges |  | 0.1 |  | 0.2 | 0.2\% | 0.4\% |
| Product line exits |  | --- |  | 2.1 | --- | 3.8\% |
| Adjusted operating loss and margins (non-GAAP) | \$ | (6.1) | \$ | (8.9) | (10.8\%) | (15.9\%) |

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## AVERY DENNISON <br> PRELIMINARY CONDENSED CONSOLIDATED BALANCE SHEETS

 (In millions)| ASSETS | (UNAUDITED) |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  | Sep. 28, 2013 |  | Sep. 29, 2012 |  |
| Current assets: |  |  |  |  |
| Cash and cash equivalents | \$ | 309.6 | \$ | 190.7 |
| Trade accounts receivable, net |  | 1,055.5 |  | 1,001.5 |
| Inventories, net |  | 531.3 |  | 532.7 |
| Assets held for sale |  | 6.3 |  | 475.0 |
| Other current assets |  | 262.2 |  | 249.1 |
| Total current assets |  | 2,164.9 |  | 2,449.0 |
| Property, plant and equipment, net |  | 912.6 |  | 1,007.4 |
| Goodwill |  | 754.5 |  | 761.8 |
| Other intangibles resulting from business acquisitions, net |  | 103.0 |  | 139.3 |
| Non-current deferred income taxes |  | 312.0 |  | 298.6 |
| Other assets |  | 475.0 |  | 446.3 |
|  | \$ | 4,722.0 | \$ | 5,102.4 |

## LIABILITIES AND SHAREHOLDERS' EQUITY

| Current liabilities: |  |  |  |
| :--- | :---: | :---: | :---: |
| $\quad$ Short-term borrowings and current portion of long-term debt and capital leases | $\$$ | 114.8 | $\$ 8$ |
| Accounts payable |  | 833.4 | 674.4 |
| Liabilities held for sale | --- | 147.0 |  |


|  | Total current liabilities | $1,574.6$ | $2,154.0$ |
| :--- | :--- | ---: | ---: |
| Long-term debt |  | 950.9 | 702.7 |
| Other long-term liabilities |  | 634.6 | 660.2 |
| Shareholders' equity: |  | 124.1 | 124.1 |
| Common stock | 804.8 | 794.5 |  |
| Capital in excess of par value | $1,984.2$ | $1,890.0$ |  |
| Retained earnings | $(230.2)$ | $(240.2)$ |  |
| Accumulated other comprehensive loss | $(1,121.0)$ | $(982.9)$ |  |
| Treasury stock at cost |  |  | $1,585.5$ |
|  | Total shareholders' equity | $1,561.9$ | 5 |

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## AVERY DENNISON

PRELIMINARY CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (In millions)
(UNAUDITED)
Nine Months Ended
Sep. 28, 2013
Sep. 29, 2012

## Operating Activities:

| Net income | $\$$ | 163.6 |
| :--- | :---: | :---: |
| Adjustments to reconcile net income to net cash provided by operating activities: | $\$$ | 166.4 |
| $\quad$ Depreciation |  |  |
| Amortization | 104.9 | 111.2 |
| Provision for doubtful accounts and sales returns | 50.8 | 52.9 |
| Gain on sale of businesses | 14.1 | 16.7 |
| Asset impairment and net (gain) loss on sale/disposal of assets | $(52.2)$ | --- |
| Stock-based compensation | $(5.6)$ | 7.6 |
| Other non-cash expense and loss | 25.4 | 30.7 |
| Other non-cash income and gain | 40.2 | 32.3 |
| Changes in assets and liabilities and other adjustments | $(12.9)$ | --- |
| Net cash provided by operating activities | $(232.6)$ | $(203.7)$ |
| Investing Activities: | 95.7 | 214.1 |
| Purchases of property, plant and equipment | $(79.1)$ |  |
| Purchases of software and other deferred charges | $(34.6)$ | $(60.8)$ |
| Proceeds from sale of product line | --- | $(35.9)$ |
| Proceeds from sale of property, plant and equipment | 30.8 | 0.8 |
| Sales of investments, net | 0.6 | 3.9 |
| Proceeds from sale of businesses, net of cash provided | 484.0 | 4.6 |
| Other | 0.8 | --- |
| Net cash provided by (used in) investing activities | 402.5 | --- |

## Financing Activities:

Net (decrease) increase in borrowings (maturities of 90 days or less)
(398.3)

Additional borrowings (maturities longer than 90 days)
250.0

Payments of debt (maturities longer than 90 days)
Dividends paid
(84.1)Proceeds from exercise of stock options, net40.2

| Other | $(8.7)$ | $(2.3)$ |
| :--- | ---: | ---: |
| Net cash used in financing activities | $(426.1)$ | $(114.4)$ |
| Effect of foreign currency translation on cash balances | 2.1 | 0.4 |
| Increase in cash and cash equivalents | 74.2 | 12.7 |
| Cash and cash equivalents, beginning of year | 235.4 | 178.0 |
| Cash and cash equivalents, end of period | $\$$ | 309.6 |

# Third Quarter 2013 Financial Review and Analysis 

(preliminary, unaudited)

## Supplemental Presentation Materials

Unless otherwise indicated, the discussion of the company's results is focused on its continuing operations, and comparisons are to the same period in the prior year. Results reflect classification of Office and Consumer Products (OCP) and Designed and Engineered Solutions (DES) as discontinued operations. The company completed the sale of these businesses on July 1, 2013.

Certain statements contained in this document are "forward-looking statements" intended to qualify for the safe harbor from liability established by the Private Securities Litigation Reform Act of 1995. These forward-looking statements, and financial or other business targets, are subject to certain risks and uncertainties. Actual results and trends may differ materially from historical or anticipated results depending on a variety of factors, including but not limited to risks and uncertainties relating to the following: fluctuations in demand affecting sales to customers; the financial condition and inventory strategies of customers; changes in customer order patterns; worldwide and local economic conditions; fluctuations in cost and availability of raw materials; our ability to generate sustained productivity improvement; our ability to achieve and sustain targeted cost reductions; impact of competitive products and pricing; loss of significant contracts or customers; collection of receivables from customers; selling prices; business mix shift; changes in tax laws and regulations, and uncertainties associated with interpretations of such laws and regulations; outcome of tax audits; timely development and market acceptance of new products, including sustainable or sustainably-sourced products; investment in development activities and new production facilities; fluctuations in foreign currency exchange rates and other risks associated with foreign operations; integration of acquisitions and completion of potential dispositions; amounts of future dividends and share repurchases; customer and supplier concentrations; successful implementation of new manufacturing technologies and installation of manufacturing equipment; disruptions in information technology systems; successful installation of new or upgraded information technology systems; data security breaches; volatility of financial markets; impairment of capitalized assets, including goodwill and other intangibles; credit risks; our ability to obtain adequate financing arrangements and maintain access to capital; fluctuations in interest and tax rates; fluctuations in pension, insurance and employee benefit costs; impact of legal and regulatory proceedings, including with respect to environmental, health and safety; changes in govemmental laws and regulations; changes in political conditions; impact of epidemiological events on the economy and our customers and suppliers; acts of war, terrorism, and natural disasters; and other factors.

We believe that the most significant risk factors that could affect our financial performance in the near-term include: (1) the impact of economic conditions on underlying demand for our products; (2) competitors' actions, including pricing, expansion in key markets, and product offerings; and (3) the degree to which higher costs can be offset with productivity measures and/or passed on to customers through selling price increases, without a significant loss of volume.

For a more detailed discussion of these and other factors, see "Risk Factors" and "Management's Discussion and Analysis of Results of Operations and Financial Condition" in the company's 2012 Form 10-K, filed on February 27, 2013 with the Securities and Exchange Commission, and subsequent quarterly reports on Form 10-Q. The forward-looking statements included in this document are made only as of the date of this document, and the company undertakes no obligation to update these statements to reflect subsequent events or circumstances, other than as may be required by law.

## Use of Non-GAAP Financial Measures

This presentation contains certain non-GAAP financial measures as defined by SEC rules. These non-GAAP financial measures are not in accordance with, nor are they a substitute for or superior to, the comparable GAAP financial measures. Reconciliations of non-GAAP financial measures to the most directly comparable GAAP financial measures, including limitations associated with these non-GAAP financial measures, are provided in the financial schedules accompanying the earnings news release for the quarter. (See Attachments A-2 through A-5 to news release dated October 25, 2013.)

The company's non-GAAP financial measures exclude the impact of certain events, activities or strategic decisions. The accounting effects of these events, activities or decisions, which are included in the GAAP financial measures, may make it difficult to assess the underlying performance of the company in a single period. By excluding certain accounting effects, both positive and negative, of certain items (e.g., restructuring costs, asset impairments, legal settlements, certain effects of strategic transactions and related costs, loss from debt extinguishments, loss from curtailment and settlement of pension obligations, gains or losses on sale of certain assets and other items), the company believes that it is providing meaningful supplemental information to facilitate an understanding of the company's core operating results and liquidity measures. These non-GAAP financial measures are used internally to evaluate trends in the company's underlying businesses, as well as to facilitate comparison to the results of competitors for a single period. While some of the items excluded from GAAP financial measures may recur, they tend to be disparate in amount, frequency, and timing.

The company uses the following non-GAAP financial measures in this presentation:

- Organic sales change refers to the increase or decrease in sales excluding the estimated impact of currency translation, product line exits, acquisitions and divestitures,
- Adjusted operating margin refers to earnings before interest expense and taxes, excluding restructuring costs and other items, as a percentage of sales;
- Adjusted tax rate refers to the anticipated full year GAAP tax rate adjusted for certain events;
- Adjusted net income refers to reported net income adjusted for the tax-effected restructuring costs and other items;
- Adjusted EPS refers to as reported net income per common share, assuming dilution, adjusted for the tax-effected restructuring costs and other items; and
- Free cash flow refers to cash flow from operations, less payments for property, plant and equipment, software and other deferred charges, plus proceeds from sale of property, plant and equipment, plus (minus) net proceeds from sales (purchases) of investments, plus discretionary contributions to pension plans and charitable contribution to Avery Dennison Foundation utilizing proceeds from divestitures. Free cash flow excludes uses of cash that do not directly or immediately support the underlying business, such as discretionary debt reductions, dividends, share repurchases, and certain effects of acquisitions and divestitures (e.g. cash flow from discontinued operations, taxes, transaction costs, etc.).

This document has been furnished (not filed) on Form 8-K with the SEC and may be found on the company's website at www.investors averydennison.com.

## Third Quarter Overview

## Results in line with company's expectations

> Sales up approx. 4\% on organic basis driven by higher volume
$>$ Operating margin, as reported, improved 100 basis points as the benefit of productivity initiatives and higher volume more than offset the impact of changes in product mix and higher employee-related expenses

* Adjusted operating margin improved 120 basis points
» Restructuring savings of approx. $\$ 20$ million in the quarter
> Reported EPS (including discontinued operations) of $\$ 0.37$
» Adjusted EPS (non-GAAP, continuing operations) of \$0.69
> Solid free cash flow from continuing operations
Returned $\$ 308$ million of cash to shareholders in the first nine months, including the repurchase of 5.2 million shares for $\$ 224$ million

OCP and DES sale completed July 1; net proceeds of approx. $\$ 400$ million
» $\$ 10$ million charitable contribution to Avery Dennison Foundation in the third quarter, $\$ 50$ million supplemental contributions to pension plans in the fourth quarter, with balance available for distribution to shareholders

Raised adjusted 2013 EPS guidance to $\$ 2.60$ to $\$ 2.70$, an increase of $33 \%$ to $38 \%$ compared to prior year

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## Sales Trend Analysis

|  | 3Q12 | 4Q12 | 1Q13 | 2Q13 | 3Q13 |
| :--- | :---: | :---: | :---: | :---: | :---: |
| Organic Sales Change | $6.1 \%$ | $6.7 \%$ | $3.7 \%$ | $5.0 \%$ | $3.6 \%$ |
| Currency Translation | $(6.7 \%)$ | $(1.5 \%)$ | $0.3 \%$ | $(0.6 \%)$ | $0.7 \%$ |
| Reported Sales Change $^{\star}$ | $(0.5 \%)$ | $5.0 \%$ | $3.9 \%$ | $4.2 \%$ | $4.0 \%$ |

[^0]
## Segment Sales and Margin Analysis

|  | 3Q13 |  |
| :--- | :---: | :---: |
|  | Reported Organic |  |
| Sales Growth: |  |  |
| Pressure-sensitive Materials | $\mathbf{4 \%}$ | $\mathbf{4 \%}$ |
| Retail Branding and Information Solutions | $\mathbf{4 \%}$ | $4 \%$ |
| Other specialty converting businesses | $3 \%$ | $5 \%$ |
| Continuing Operations | $\mathbf{4 \%}$ | $4 \%$ |



## Third Quarter Segment Overview

## PRESSURE-SENSITIVE MATERIALS (PSM)

> Reported sales of $\$ 1.09$ bil., up approx. $4 \%$ compared to prior year
„S Sales up approx. $4 \%$ on organic basis
> Label and Packaging Materials sales up low single digits on organic basis
> Combined sales for Graphics, Reflective, and Performance Tapes up mid-single digits on organic basis
> Operating margin improved 220 basis points to $10.2 \%$ as the benefit of productivity initiatives, lower restructuring costs, and higher volume more than offset the impact of changes in product mix. Adjusted operating margin improved 120 basis points.

## RETAIL BRANDING AND INFORMATION SOLUTIONS (RBIS)

> Reported sales of $\$ 391$ mil., up approx. $4 \%$ compared to prior year
„Sales up approx. $4 \%$ on organic basis
> Operating margin declined 20 basis points to $3.2 \%$ due to higher restructuring costs. Adjusted operating margin improved 100 basis points as the benefit of productivity initiatives and higher volume more than offset higher employee-related expenses.

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AVERYISON
mpind Brach

## Contributing Factors to 2013 Guidance

As of July 23, 2013
> Organic sales growth of 3\% to 4\%
> At recent rates, currency translation has modest positive benefit to reported sales growth and EBIT
> Incremental pre-tax benefit from restructuring actions ~\$70 mil.
$>$ Interest expense of $\sim \$ 60$ mil.
> Tax ratecomparable to 2012
> Restructuringcosts and other items (adjustments to GAAP results) of $\sim \$ 15$ mil. pre-tax
> Capital expenditures(includingIT) of $\sim \$ 175$ mil.
$>$ Pension contributions of at least $\$ 60$ mil.

[^1]Changes as of Oct. 25, 2013
$>$ Organic sales growth of $3.5 \%$ to $4.0 \%$
> Incremental pre-tax benefit from restructuring actions $\sim \$ 75$ mil.
> Restructuringcosts and other items (adjustments to GAAP results) of $\sim \$ 30$ mil. pretax, including a $\$ 10$ mil. charitable contribution to Avery Dennison Foundation
> Total pension contributions of $\sim \$ 110$ million, including supplemental $\$ 50$ million utilizing net proceeds from divestitures

## 2013 EPS and Free Cash Flow Guidance (continuing operations)

| Reported EPS | $\$ 2.40-\$ 2.50$ |
| :--- | :---: |
| Add Back: |  |
| Estimated restructuring costs and other items, net of gain on sale of assets | $\sim \$ 0.20$ |
| Adjusted EPS (non-GAAP) | $\$ 2.60-\$ 2.70$ |
|  |  |
| Free Cash Flow | $\$ 275$ mil. $-\$ 315$ mil. |

Inspired Brands. Intelligent World.


[^0]:    ${ }^{\bullet}$ Totals do not sum due to rounding and other factors.

[^1]:    > Average shares outstanding(assuming dilution) of $\sim 100 \mathrm{mil}$.

